



BUILDING MATERIALS KEY TAKEAWAYS

- **Building Materials:** Market valuations on an Enterprise Value to Last-Twelve-Months (LTM) EBITDA basis are at multi-year highs, balance sheets are fortified with cash, and debt levels are well within historical norms. Despite the variability in economic output over the last year and a decline in backlogs, the macro-outlook is favorable, driven by a strong residential market and the ever-increasing likelihood of a \$1T infrastructure bill passing in the House.
- **Building Material revenues** are expected to increase at an annualized rate of 1.3% over the next five years. As disposable income increases more industry projects will bolster revenue growth.

External Drivers

- **Rising Input Costs:** The pandemic has had a net negative overall impact on construction pricing with pockets of cost inflation raising concerns. The increases in lumber and rebar pricing were key contributors to the 12.1% February year-over-year rise in the Federal Reserve's Producer Price Index for Construction Materials. From May to July the Index has risen 3.98%.
- Recovering Demand from Downstream Markets: For most of the five years to 2021, favorable lending rates and improved per capital disposable income have helped bolster construction activity across several building markets, increasing demand for industry services. However, economic downturn in 2020 following the spread of COVID-19 caused a sharp decline in construction as corporate profit fell, reducing overall industry demand and revenue within the same year. Recovering demand from downstream markets will likely sustain revenue growth through 2026.
- House Price Index: Demand for residential spending on home improvements generates a substantial amount of industry revenue. Higher housing prices represent an increase in household wealth and encourage investment in home improvements for families seeking to boost home values further. Therefore, rising housing prices encourage renovation, which boosts demand further. The house price index is expected to increase in 2021, representing a potential opportunity for the industry.

Industry Outlook

- Environmental Concerns: Environmentally conscious consumers are beginning to demand sustainable building materials. This will likely increase demand for greener alternatives.
- Emerging Trends: Construction materials deal activity rebounded in late 2020 as buyers began to come back to the market as COVID-19 showed signs of ebbing. However, the pent-up demand for M&A in the materials market is likely to drive increasing deal activity into late 2021 as the pandemic subsides and the potential for an infrastructure bill sparks additional interest in the sector



MAIN ACTIVITIES BY CATEGORY

Iron & Steel:

- Direct reduction of iron ore
- Manufacturing and converting pig iron
- Producing steel via combination of coke and iron ore in blast furnace
- Producing steel via recycled materials in electric arc furnace.
- Manufacturing coldrolled and hot-rolled steel products
- Manufacturing basic steel shapes (e.g. bar, plate, rod, sheet, coil)
- Manufacturing and converting ferroalloys

Concrete:

- Concrete placement on construction projects
- Finishing on concrete slabs and footings
- □ Foundation construction
- Concrete pumping
- Sidewalk construction
- Curb, culver and guttering construction or repair
- Concreting grout and shotcrete work
- Concrete patio construction
- Concrete parking lot construction
- Installing and finishing precast concrete

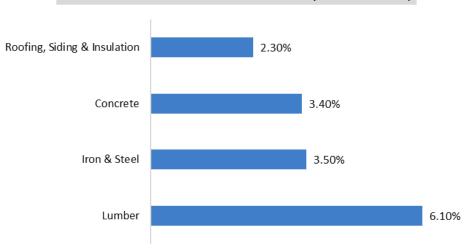
Roofing, Siding, & Insulation:

- Wholesale roofing products
- Siding products
- Insulation material

Lumber:

- Wholesaling lumber and boards
- Millwork
- Soft Plywood and oriented strand board
- Cabinets
- Wood flooring

Median Annual Revenue Growth (2016 - 2021)





Lumber & Building Materials Industry at a glance

Key Statistics



Annual Growth Annual Growth **Annual Growth** 2016-2021 2021-2026 2016-2026 3.0% 1.3%



Annual Growth Annual Growth 2016-2021 2016-2021

6.1%





Annual Growth **Annual Growth** 2016-2021 2016-2021

0.7pp



Annual Growth Annual Growth **Annual Growth** 2016-2021 2021-2026 2016-2026 -0.1% 0.4%



Annual Growth Annual Growth Annual Growth 2016-2021 2021-2026 2016-2026 1.8% 1.2%



Annual Growth Annual Growth Annual Growth 2016-2021 2021-2026 2016-2026 1.7% 1.2%



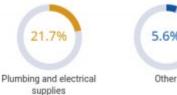
Lumber and other structural building materials



Hardware, nonpower hand tools and other building supplies



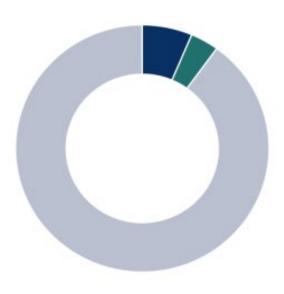
5.6%





LUMBER & BUILDING MATERIAL INDUSTRY AT A GLANCE

Major Players



6.4% Builders FirstSource

3.6% 84 Lumber

90.0% Other

Lumber & Building Material Stores Source: IBISWorld

SWOT



STRENGTHS

Low Imports

High Profit vs. Sector Average

Low Product/Service Concentration

High Revenue per Employee

Low Capital Requirements

WEAKNESSES

Low & Steady Barriers to Entry None & Steady Level of Assistance High Customer Class Concentration

OPPORTUNITIES

High Revenue Growth (2016-2021) High Revenue Growth (2021-2026) Price of sawmill lumber

THREATS

Very Low Revenue Growth (2005-2021)
Low Outlier Growth
Low Performance Drivers
Consumer Confidence Index



IRON & STEEL INDUSTRY AT A GLANCE

Key Statistics



Annual Growth **Annual Growth Annual Growth** 2016-2021 2021-2026 2016-2026

3.5% 0.4%





Annual Growth Annual Growth 2016-2021 2016-2021

18.9%





Annual Growth 2016-2021

3.6pp





Annual Growth Annual Growth Annual Growth 2016-2021 2021-2026 2016-2026

-7.8% 0.1%





Annual Growth Annual Growth **Annual Growth** 2016-2021 2021-2026 2016-2026 -2.5% 0.2%



| Annual Growth | Annual Growth | Annual Growth |
|----------------------|----------------------|---------------|
| 2016-2021 | 2021-2026 | 2016-2026 |
| -0.8% | 0.3% | ~~~ |



Hot-rolled sheets and Cold-rolled sheets and strips strips



Cold-finished bars and Steel ingots and semifinished shapes shapes

1.7%

Tubular products Iron & Steel Manufacturing

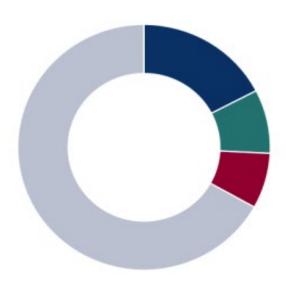
Source: IBISWorld

28.7%



IRON & STEEL INDUSTRY AT A GLANCE

Major Players



17.4% Nucor

8.4% US Steel

7.3% Steel Dynamics

66.9% Other

Iron & Steel Manufacturing Source: IBISWorld

SWOT



STRENGTHS

High & Steady Barriers to Entry
High & Increasing Level of Assistance
Medium Imports
High Profit vs. Sector Average
Low Customer Class Concentration
Low Product/Service Concentration

High Revenue per Employee

WEAKNESSES

High Competition High Volatility High Capital Requirements

OPPORTUNITIES

High Revenue Growth (2016-2021) High Performance Drivers Trade-weighted index

THREATS

Low Revenue Growth (2005-2021) Low Outlier Growth Low Revenue Growth (2021-2026) World price of steel



CONCRETE CONTRACTORS INDUSTRY AT A GLANCE

Key Statistics



Annual Growth Annual Growth Annual Growth 2016-2021 2021-2026 2016-2026 3.4% 1.5%

Annual Growth Annual Growth 2016-2021 2016-2021

-1.5%





Annual Growth Annual Growth 2016-2021 2016-2021





Annual Growth Annual Growth Annual Growth 2016-2021 2021-2026 2016-2026

1.8% 1.7%





Annual Growth **Annual Growth Annual Growth** 2016-2021 2021-2026 2016-2026

2.7% 1.8%



Annual Growth Annual Growth Annual Growth 2016-2021 2021-2026 2016-2026 3.7% 1.7%

29.8%

New residential

construction

52.9% New nonresidential construction



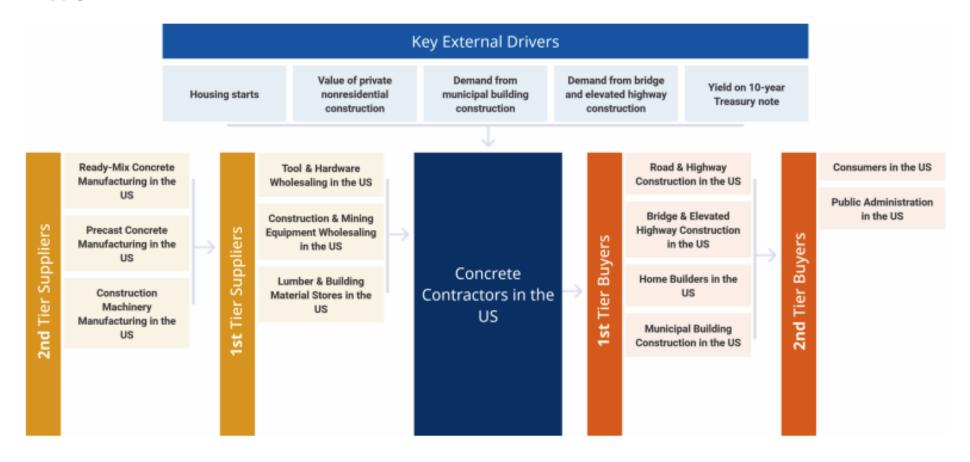
Additions, alterations and reconstruction





CONCRETE CONTRACTORS INDUSTRY AT A GLANCE

Supply Chain





ROOFING, SIDING & INSULATION AT A GLANCE

Key Statistics



Annual Growth Annual Growth 2016–2021 2021–2026 2016–2026 2.3% 0.9%



Annual Growth Annual Growth
2016–2021 2016–2021
-5.2%



Annual Growth
2016–2021
2016–2021
-1.4pp



Annual Growth Annual Growth 2016–2021 2021–2026 2016–2026 3.2%



Annual Growth Annual Growth 2016–2021 2021–2026 2016–2026 3.9% 1.6%



| Annual Growth | Annual Growth | Annual Growth |
|---------------|---------------|---------------|
| 2016-2021 | 2021-2026 | 2016-2026 |
| 2.0% | 1.5% | ~ |







ROOFING, SIDING & INSULATION AT A GLANCE

Major Players



- 21.8% ABC Supply
- 12.2% Beacon Roofing Supply Inc.
- 7.8% SRS Distribution
- 58.2% Other

Roofing, Siding & Insulation Wholesaling Source: IBISWorld

SWOT

S STRENGTHS

Low Imports

WEAKNESSES

Low & Steady Level of Assistance

High Competition

Low Profit vs. Sector Average

High Customer Class Concentration

High Product/Service Concentration

Low Revenue per Employee

High Capital Requirements

O OPPORTUNITIES

High Revenue Growth (2016-2021)

High Performance Drivers

Prime rate

THREATS

Low Revenue Growth (2005-2021)

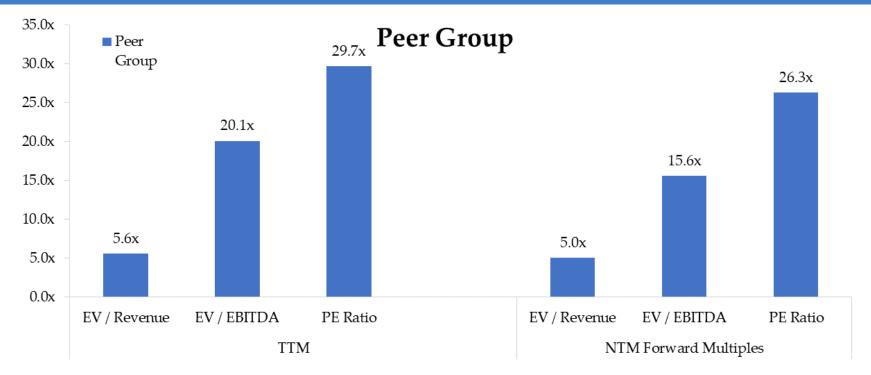
Low Outlier Growth

Low Revenue Growth (2021-2026)

Value of private nonresidential construction



PUBLIC COMPARABLES















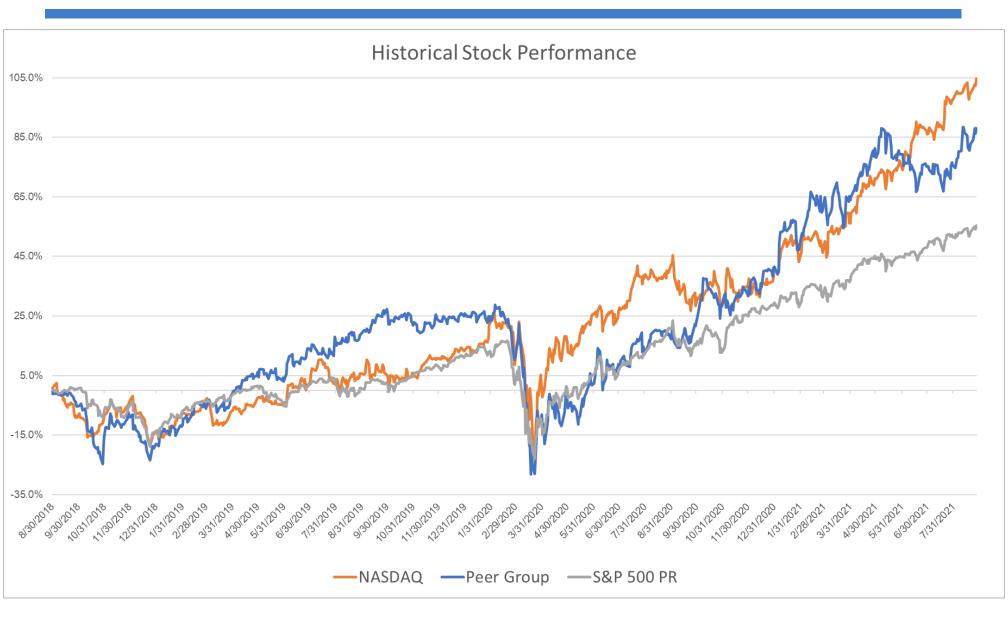


PUBLIC COMPARABLES

| As of 3/31/2021 | | Vulcan Materials Armstrong World | | | | | | | |
|-----------------------|-----------------|----------------------------------|-----------------|---------------|------------|-------------------|----------|--|--|
| \$ in Millions | Martin Marietta | Company | Eagle Materials | Owens Corning | Industries | Trex Company Inc. | | | |
| Ticker | MLM | VMC | EXP | OC | AWI | TREX | | | |
| Total Revenue | \$4,861 | \$4,914 | \$1,523 | \$7,983 | \$1,017 | \$1,017 | | | |
| Gross Profit | 1,290 | 1,311 | 381 | 2,023 | 366 | 391 | | | |
| EBIT | 1,066 | 1,020 | 385 | 1,300 | 259 | 262 | | | |
| Net Income | \$768.50 | \$670.26 | \$150.04 | \$946.00 | \$167.30 | \$195.92 | | | |
| EBITDA | 1,473 | 1,208 | 414 | 1,802 | 260 | 288 | | | |
| Total Debt | 3,306 | 3,228 | 1,297 | 3,289 | 719 | 88 | | | |
| EV | 27,230 | 27,308 | 7,324 | 12,609 | 5,651 | 12,871 | | | |
| Employees | 8,700 | 8,847 | 2,400 | 19,000 | 2,800 | 1,719 | | | |
| Ratio Analysis | | | | | | | Median | | |
| Revenue/Employee | \$558,770 | \$555,488 | \$634,488 | \$420,158 | \$363,179 | \$591,570 | \$557,12 | | |
| EV/Revenue | 5.60x | 5.56x | 4.38x | 1.58x | 5.56x | 12.66x | 5.56 | | |
| Debt/EBITDA | 2.14x | 2.90x | 3.13x | 1.83x | 2.79x | 0.26x | 2.47 | | |
| EV/EBITDA | 18.49x | 22.61x | 15.07x | 7.00x | 21.71x | 44.74x | 20.10 | | |
| Market Cap/EBITDA | 16.28x | 20.64x | 13.54x | 5.64x | 19.41x | 44.45x | 17.84 | | |
| Market Cap | 23,975 | 24,937 | 6,582 | 10,169 | 5,051 | 12,788 | | | |
| Close Price | 384.35 | 187.95 | 157.16 | 98.60 | 106.11 | 110.87 | | | |
| 52 Week Low | 201.04 | 119.28 | 78.23 | 63.03 | 57.96 | 63.32 | | | |
| 52 Week High | 391.76 | 194.17 | 158.89 | 109.90 | 113.83 | 111.56 | | | |
| Gross Margin | 26.5% | 26.7% | 25.0% | 25.3% | 36.0% | 38.5% | 26.6 | | |
| EBIT | 21.9% | 20.8% | 25.3% | 16.3% | 25.5% | 25.8% | 23.69 | | |
| EBITDA | 30.3% | 24.6% | 27.2% | 22.6% | 25.6% | 28.3% | 26.4 | | |
| Acct. Receivable Days | 49 | 47 | 40 | 49 | 31 | 86 | 4 | | |
| Inventory Days | 73 | 46 | 78 | 54 | 45 | 38 | 5 | | |
| Acct. Payable Days | 23 | 30 | 33 | NM | 55 | 25 | 3 | | |
| Revenue Growth | 2.4% | -1.3% | 18.0% | 17.4% | 4.2% | 30.3% | 10.8 | | |



BUILDING MATERIALS INDEX VS. S&P 500





RECENT PRIVATE TRANSACTIONS

| Sale Date | Target Business Description | Deal Value | EBITDA | Revenue | DV / Revenue | DV/ EBITDA |
|------------|-------------------------------------|-------------|-------------|--------------|-----------------|---------------|
| 06/07/2021 | Wood Cabinet Manufacturer | \$149,000 | \$65,209 | \$549,580 | 0.27x | 2.3x |
| 01/12/2021 | Precast Concrete Manufacturer | \$8,100,000 | \$2,211,965 | \$12,585,938 | 0.64x | 3.7x |
| 12/31/2020 | Countertop and Cabinet Fabricator | \$770,000 | \$276,283 | \$894,302 | 0.86x | 2.8x |
| 12/31/2020 | Residential Design, Manufacture | \$1,600,000 | \$533,009 | \$2,430,857 | 0.66x | 3.0x |
| 10/31/2020 | Wood Window Frame Manufacturing | \$945,000 | \$50,724 | \$3,067,215 | 0.31x | 18.6x |
| 08/31/2020 | Residential Cabinet Manufacturer | \$490,500 | \$153,522 | \$714,175 | 0.69x | 3.2x |
| 06/30/2020 | Precast Concrete Manufacturer | \$2,339,000 | \$373,909 | \$7,190,209 | 0.33x | 6.3x |
| 06/05/2020 | Custom Wood Cabinetry | \$375,000 | \$83,861 | \$704,453 | 0.53x | 4.5x |
| 05/01/2020 | Commercial Counter Top Manufacturer | \$836,000 | \$841,630 | \$3,238,573 | 0.26x | 1.0x |
| | Median | \$836,000 | \$276,283 | \$2,430,857 | 0.53x | 3.20x |

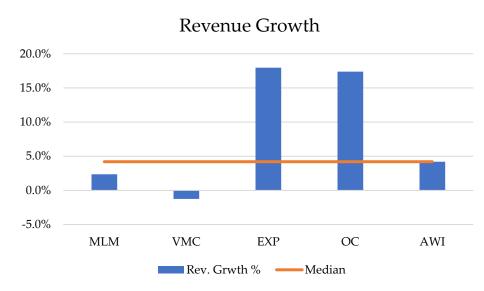


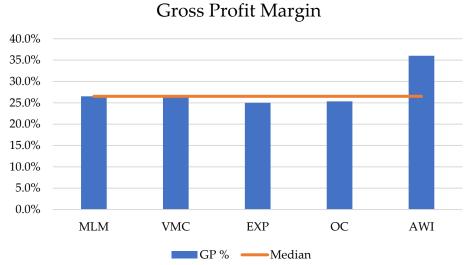
RECENT PUBLIC TRANSACTIONS

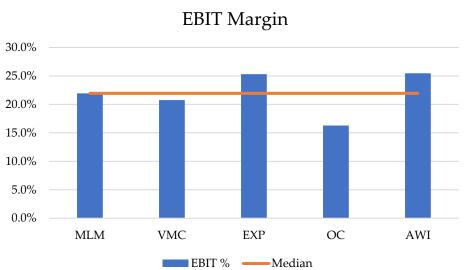
| De al Date | Companies | Investors | Company HQ State | Verticals | Deal Size |
|----------------------------|--|--|---------------------|---|------------------|
| 24-Dec-2020 | HD Supply | The Home Depot (NYS: HD)(Craig Menear) | | Industrials, Infrastructure | 8,692.0 |
| 19-Oct-2020 | Construction Supply Group | Clayton, Dubilier & Rice(Nathan Sleeper) | Georgia Colorado | Industrials, Infrastructure | 4,000.0 |
| 16-Jul-2021 | Hardware & Home Improvement | Clayton, Dubiller & Nice(Nathan Sleeper) | California | Industrials, Manufacturing | 3,700.0 |
| 01-Jan-2021 | BMC Stock Holdings | Builders Firstsource (NYS: BLDR)(Peter Jackson) | Georgia | Manufacturing | 3,658.0 |
| 01-Jan-2021 01-Apr-2021 | Firestone Building Products Company | Holcim Participations Master Retirement Trust | Tennessee | Industrials, Manufacturing, Mobile, TMT | 3,400. |
| 01-Apr-2021 01-Oct-2020 | HD Supply White Cap | Clayton, Dubilier & Rice(Nathan Sleeper) | Georgia | Industrials, Manufacturing, Mobile, 11111 | 2,900. |
| 22-Feb-2021 | Forterra (NAS: FRTA) | Quikrete Holdings(William Magill) | Texas | Manufacturing | 2,740. |
| 10-Dec-2020 | US LBM Holdings | Bain Capital(Stephen Thomas) | Illinois | Industrials | 2,740. |
| 20-Jun-2021 | Boral Building Products | , , , | | | 2,300. 2,150. |
| | 9 | Westlake Chemical (NYS: WLK)(Albert Chao) | Michigan | Industrials, Manufacturing | |
| 20-Jun-2021 | Boral Industries (North American Building Products Bus | Westlake Chemical (NYS: WLK) | Georgia | Manufacturing | 2,150. |
| 19-Jul-2021 | Henry Company | Carlisle Companies (NYS: CSL)(Nicholas Shears) | California | Industrials, Manufacturing | 1,575. |
| 03-Feb-2020 | Continental Building Products | Saint-Gobain (PAR: SGO)(Pierre-Andre de Chalendar) | Virginia | Industrials, Manufacturing | 1,400 |
| 29-Jan-2021 | Foundation Building Materials | American Securities (Kevin Penn) | California | Industrials | 1,400 |
| 07-May-2021 | United States Infrastructure Corporation | | Indiana | Industrials | 1,335 |
| 07-Jun-2021 | U.S. Concrete (NAS: USCR) | Vulcan Materials Company (NYS: VMC)(Thomas Hill) | Texas | Industrials | 1,294 |
| 07-Jun-2021 | Metl-Span | Nucor (NYS: NUE)(Leon Topalian) | Texas | Industrials, Manufacturing | 1,000 |
| 17-Dec-2020 | MI Windows and Doors | | Pennsylvania | CleanTech, Industrials, Manufacturing, | 900 |
| 11-Sep-2020 | The AZEK Company (NYS: AZEK) | | Illinois | Industrials, Manufacturing | 831 |
| 22-Jan-2021 | The AZEK Company (NYS: AZEK) | | Illinois | Industrials, Manufacturing | 800 |
| 12-Jun-2020 | The AZEK Company (NYS: AZEK) | | Illinois | Industrials, Manufacturing | 764 |
| 09-Nov-2020 | SRM Concrete | | Tennessee | Industrials | 730 |
| 10-Sep-2020 | Du Pont de Nemours (Trichlorosilane business) | Hemlock Semiconductor | Michigan | | 725 |
| 11-Feb-2021 | Arclin | | Georgia | Industrials | 692 |
| 06-Mar-2020 | Kosmos Cement | Eagle Materials (NYS: EXP)(Michael Haack) | Kentucky | Manufacturing | 669 |
| 28-May-2021 | The AZEK Company (NYS: AZEK) | | Illinois | Industrials, Manufacturing | 652 |
| 30-Sep-2020 | U.S. Lumber Group | | Georgia | Industrials | 650 |
| 05-Feb-2021 | Janus International Group (NYS: JBI) | | Georgia | Manufacturing | 634 |
| 05-Mar-2021 | View (Smart Glass Maker) (NAS: VIEW) | CF Finance Acquisition Corp. II(How ard Lutnick) | California | Manufacturing | 500 |
| 30-Nov-2020 | View (Smart Glass Maker) (NAS: VIEW) | Government of Singapore Investment Corporation (GIC) | California | Manufacturing | 500 |
| 08-Aug-2021 | Select Interior Concepts (NAS: SIC) | Sun Capital Partners(Jeremy Stone) | Georgia | | 411 |

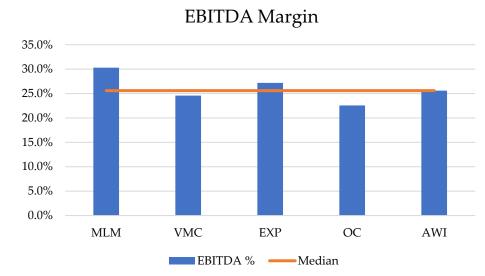


OPERATING METRICS



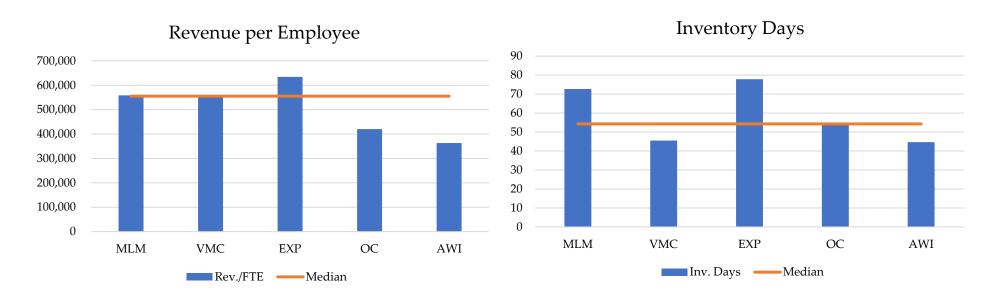


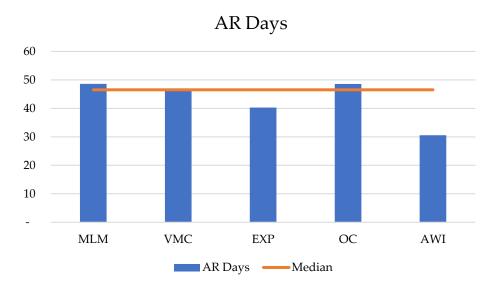






RATIO ANALYSIS







VALUATION TRENDS

| Fundamentals TTM | | | | | | | | NTM Estimates | | |
|---------------------|----------------------------|-------------|------------|---------------------|------------------|----------|-----------|------------------|----------|--------------------|
| Ticker | Company | Close Price | Market Cap | Enterprise Value | Total Revenue | EBITDA | Basic EPS | Total Revenue | EBITDA | Normaliz ed EPS |
| | Peer Group | | | | | | | | | |
| MLM | Martin Marietta | 384.35 | 23,974.73 | 27,230.03 | 4,861.30 | 1,472.90 | 12.32 | 5,081.53 | 1,597.93 | 12.94 |
| VMC | Vulcan Materials Company | 187.95 | 24,936.88 | 27,307.78 | 4,914.40 | 1,207.96 | 5.05 | 5,317.19 | 1,501.75 | 5.64 |
| EXP | Eagle Materials | 157.16 | 6,582.19 | 7,323.57 | 1,671.42 | 486.06 | 8.13 | 1,855.25 | 647.95 | 9.35 |
| ос | Owens Corning | 98.60 | 10,168.61 | 12,608.61 | 7,983.00 | 1,802.00 | 8.88 | 8,552.95 | 1,929.50 | 9.10 |
| AWI | Armstrong World Industries | 106.11 | 5,051.16 | 5,651.06 | 1,016.90 | 260.30 | 3.49 | 1,145.08 | 399.60 | 4.64 |
| TREX | Trex | 110.87 | 12,788.27 | 12,871.06 | 1,016.91 | 287.68 | 1.69 | 1,231.58 | 385.25 | 2.22 |

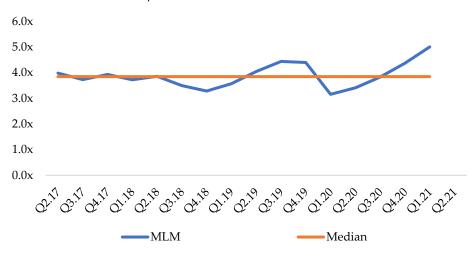
| Multiples | | | | | | | | |
|-----------|----------------------------|---------------------------|----------------|----------|-----------------|----------------|----------|--|
| | | TTM NTM Forward Multiples | | | | | | |
| Ticker | Company | EV / Revenue | EV / EBITDA | PE Ratio | EV / Revenue | EV / EBITDA | PE Ratio | |
| | Peer Group | | | | | | | |
| MLM | Martin Marietta | 5.6x | 18.5x | 31.3x | 5.4x | 17.0x | 29.7x | |
| VMC | Vulcan Materials Company | 5.6x | 22.6x | 37.1x | 5.1x | 18.2x | 33.3x | |
| EXP | Eagle Materials | 4.4x | 15.1x | 19.9x | 3.9x | 11.3x | 16.8x | |
| ос | Owens Corning | 1.6x | 7.0x | 11.2x | 1.5x | 6.5x | 10.8x | |
| AWI | Armstrong World Industries | 5.6x | 21.7x | 28.1x | 4.9x | 14.1x | 22.9x | |
| TREX | Trex | 12.7x | 44.7x | 65.6x | 10.5x | 33.4x | 49.9x | |



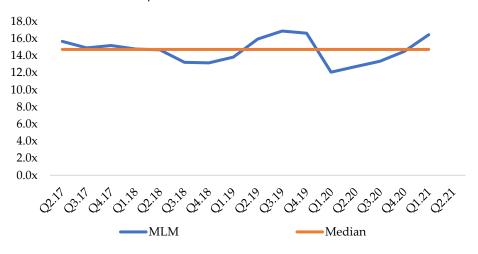
Martin Marietta (NYS: MLM)

Martin Marietta Materials, Inc., a natural resource-based building materials company, supplies aggregates and heavy-side building materials to the construction industry in the United States and internationally. It offers crushed stone, sand, and gravel products; ready mixed concrete and asphalt; paving products and services; and Portland and specialty cement used in the infrastructure projects, and nonresidential and residential construction markets, as well as in the railroad, agricultural, utility, and environmental industries. The company also manufactures and markets magnesia-based chemical products for the industrial, agricultural, and environmental applications; and dolomitic lime primarily for customers in the steel and mining industries. Its chemical products are used in flame retardants, wastewater treatment, pulp and paper production, and other environmental applications

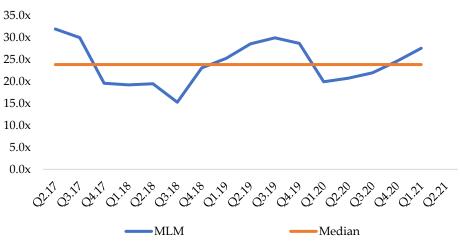
EV/Revenue Martin Marietta



EV/EBITDA Martin Marietta



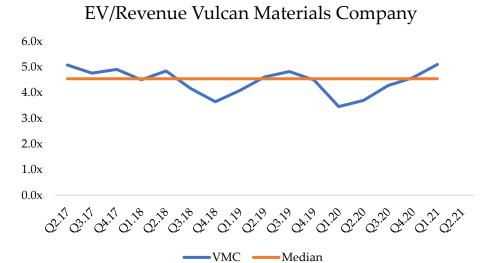
P/E Martin Marietta



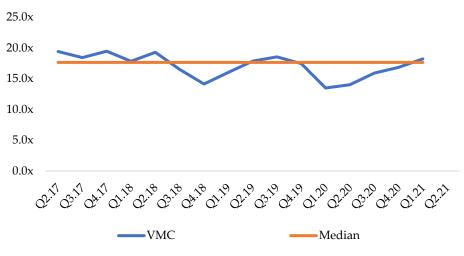


The Interpublic Group of Companies, Inc. (NYS: IPG)

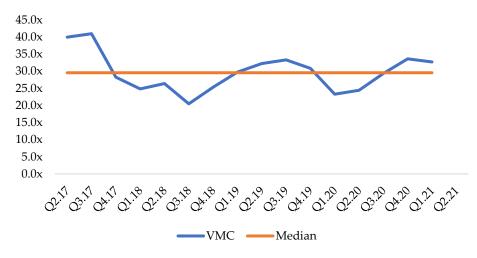
Vulcan Materials Company, The company was formerly known as Virginia Holdco Inc, was founded in 1909 and is headquartered in Birmingham, Alabama. is the United States' largest producer of construction aggregates mainly crushed stone, sand, and gravel. Products and services that are applied in construction and maintenance of highways, streets, and other public works, as well as in the construction of housing and commercial, industrial, and other nonresidential facilities. Its largest markets include Texas, California, and much of the Southeast United States. The company has approximately 9,200 employees.



EV/EBITDA Vulcan Materials Company



P/E Vulcan Materials Company

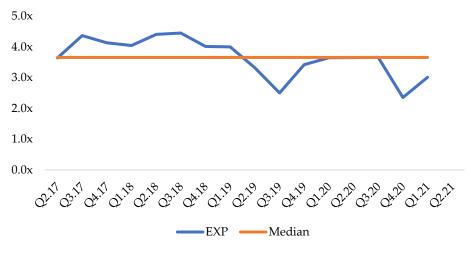




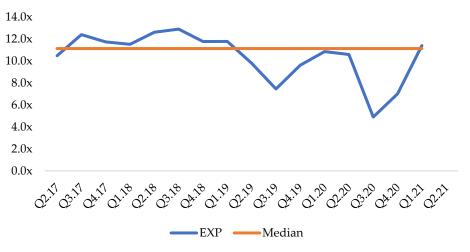
Eagle Materials. (NYS: EXP)

Eagle Materials Inc., through its subsidiaries, produces and supplies heavy construction materials, light building materials, and materials used for oil and natural gas extraction in the United States. It operates in five segments: Cement, Concrete and Aggregates, Gypsum Wallboard, Recycled Paperboard, and Oil and Gas Proppants. The company engages in the mining of limestone for the manufacture, production, distribution, and sale of Portland cement; grinding and sale of slag; and mining of gypsum for the manufacture and sale of gypsum wallboards used to finish the interior walls and ceilings in residential, commercial, and industrial structures. It is also involved in the manufacture and sale of recycled paperboard for the gypsum wallboard industry and other paperboard converters, as well as provision of containerboard grade and lightweight packaging grade products.

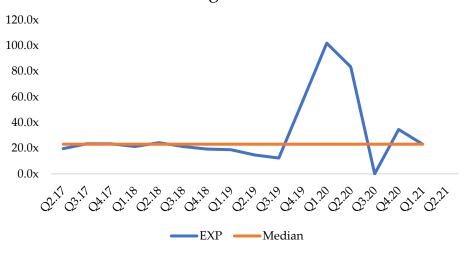
EV/Revenue Eagle Materials



EV/EBITDA Eagle Materials



P/E Eagle Materials

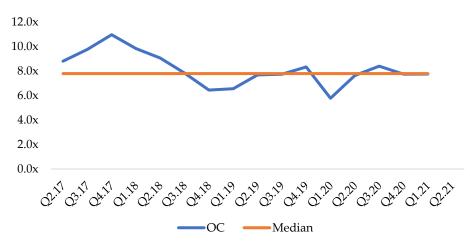




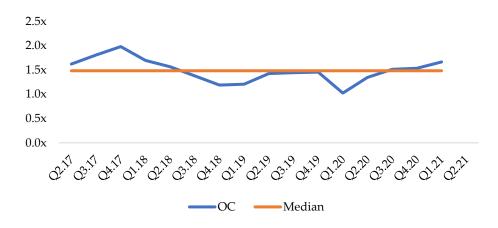
Owens Corning: (NYS: OC)

Owens Corning manufactures and markets a range of insulation, roofing, and fiberglass composite materials in the United States, Canada, Europe, the Asia Pacific, and internationally. It operates in three segments: Composites, Insulation, and Roofing. The Composites segment manufactures, fabricates, and sells glass reinforcements in the form of fiber; and manufactures and sells glass fiber products in the form of fabrics, non-wovens, and other specialized products. Its products are used in pipe, roofing shingles, sporting goods, consumer electronics, telecommunications cables, boats, aviation, automotive, industrial containers, and wind-energy applications in the building and construction, transportation, consumer, industrial, and power and energy markets.

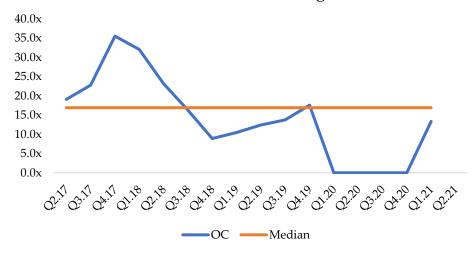
EV/EBITDA Owens Corning



EV/Revenue Owens Corning



P/E Owens Corning





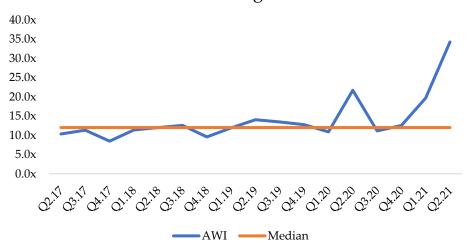
Armstrong World Industries (NYS: AWI)

Armstrong World Industries, Inc., together with its subsidiaries, designs, manufactures, and sells ceiling systems primarily for use in the construction and renovation of residential and commercial buildings in the United States, Canada, and Latin America. The company operates through Mineral Fiber and Architectural Specialties segments. The company produces suspended mineral fiber, soft fiber, fiberglass wool, and metal ceiling systems, as well as wood, wood fiber, glass-reinforced-gypsum, and felt ceiling and wall systems; ceiling component products, such as ceiling perimeters and trims, as well as grid products that support drywall ceiling systems; ceilings and walls for use in commercial settings; and acoustical controls and architectural cast ceilings, walls, facades, columns, and moldings solutions

EV/Revenue Armstrong World Industries



EV/EBITDA Armstrong World Industries



P/E Armstrong World Industries





DAVIDSON CAPITAL ADVISORS PROFESSIONALS

Robert S. Cashion Managing Director, Investment Banking and Advisory Services

Prior to joining Davidson Capital Advisors, Mr. Cashion spent over 20 years in the financial services industry. He manages the firms overall corporate finance and consulting practice where he oversees and executes the firm's investment banking, advisory and capital raising engagements.

Mr. Cashion worked with several financial institutions and consulting firms delivering investment banking, leveraged finance, consulting and restructuring services. He worked with Bank of America Merrill Lynch and its predecessor firms in the High Grade Capital Markets, Corporate Finance and the Special Situations group.

Mr. Cashion has been involved in industry sectors including general industrial, distribution, business services, retail, technology and healthcare. Mr. Cashion holds B.A. Education, B.S. Accounting, and an MBA from the University of North Carolina. He is a Certified Public Accountant and holds FINRA 7, 63 and 79 securities licenses.



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DAVIDSON CAPITAL ADVISORS PROFESSIONALS

Elizabeth Folger Managing Director, Institutional Client Coverage

Prior to joining Davidson Capital Advisors, Ms. Folger spent 16 years in the financial services industry in a variety of functions, most recently with Bank of America Merrill Lynch and its predecessor firms. She manages the sales and auction processes for the firm's sell side M&A and capital raising engagements. Her deep experience in the sales and trading has resulted in excellent execution for our client's projects.

She worked in the Loan Syndication Sales Group, headquartered in Charlotte, with her primary responsibilities for sales and distribution of syndicated loans for middle market and large corporate credits. Also, Ms. Folger worked on the Corporate Bond Trading desk where she managed and traded risk positions of \$50-\$100 million of intermediate term bank and finance paper.

Ms. Folger has been involved in a variety of sectors including general industrial, distribution, business services, retail, technology and healthcare. She holds a Bachelor of Arts from Hollins University.



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DAVIDSON CAPITAL ADVISORS ANALYST TEAM

Maxwell Purdy Corporate Finance Coverage

Prior to joining Davidson Capital Advisors in 2021, Mr. Purdy interned with Graycliff Partners, a private equity located in New York, NY. He graduated from University of North Carolina Chapel Hill in 2021 with a BS in Political Science and a minor in Economics and Entrepreneurship.

Maxwell assists in leading the firm's corporate finance client coverage as well as private equity coverage.

Jake Hall Analyst, Investment Banking

Prior to joining Davidson Capital Advisors, Mr. Hall interned with Churchill Terry, a private equity firm located in Dallas, TX. He graduated from Southern Methodist University in 2021 with an MBA in Finance and Strategy.

Samuel Fernandez Analyst, Investment Banking

Prior to joining Davidson Capital Advisors, Mr. Fernandez served as a board member for Radio Nueva Vida, a radio network chain operating in the Southeast. He graduated from the University of North Carolina at Charlotte with a BS in Finance.

Luke Habecker Analyst, Investment Banking

Prior to joining Davidson Capital Advisors, Mr. Habecker worked in Brokerage and Business development with Odyssey Specialized Logistics, a logistics firm located in Chicago, IL. He graduated from the University of North Carolina at Charlotte with a BS in Finance.

